

Tuesday 7 December 2021 at 6.30 pm

in the Colonel Light Room Adelaide Town Hall



The Committee Special Meeting Agenda, Tuesday 7 December 2021, at 6.30pm

Members - The Right Honourable the Lord Mayor, Sandy Verschoor Deputy Lord Mayor, Councillor Abrahimzadeh (Chair) Councillors Couros, Donovan, Hou, Hyde, Khera, Knoll, Mackie, Martin, Moran and Snape.

1. Acknowledgement of Country

At the opening of The Committee meeting, the Chair will state:

'Council acknowledges that we are meeting on traditional Country of the Kaurna people of the Adelaide Plains and pays respect to Elders past and present. We recognise and respect their cultural heritage, beliefs and relationship with the land. We acknowledge that they are of continuing importance to the Kaurna people living today.

And we also extend that respect to other Aboriginal Language Groups and other First Nations who are present today.'

2. Apologies and Leave of Absence

Nil

3. Discussion Forum Items

Workshop

Strategic Alignment – Enabling Priorities

3.1. 2022 – 2023 Business Plan and Budget [2021/00122] [Page 2]

4. Closure



Purpose

Session Overview

- 1. How we are planning for 2022-2023
 - What's new
 - What we are delivering
 - Recovery Principles
 - Maintaining COVID-19 support
- 2. Project opportunities
 - Service overview
 - Project funding categories
 - Prioritisation
 - Online portal
- 3. Next steps
 - Council engagement
 - Next steps

Key Question

KEY QUESTION

Prioritisation Framework

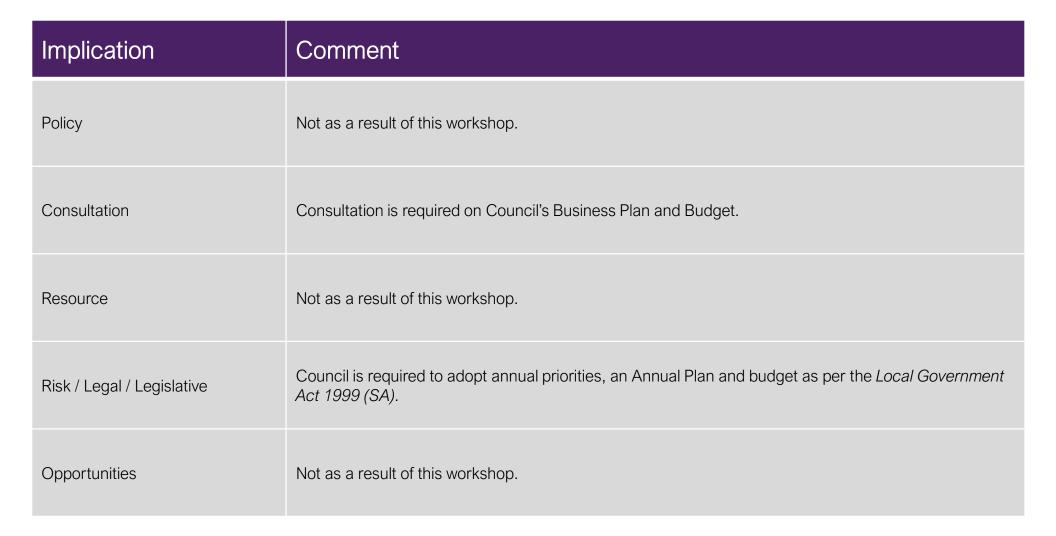
Is there any other areas for assessment that should be included in the Prioritisation Framework?

KEY QUESTION

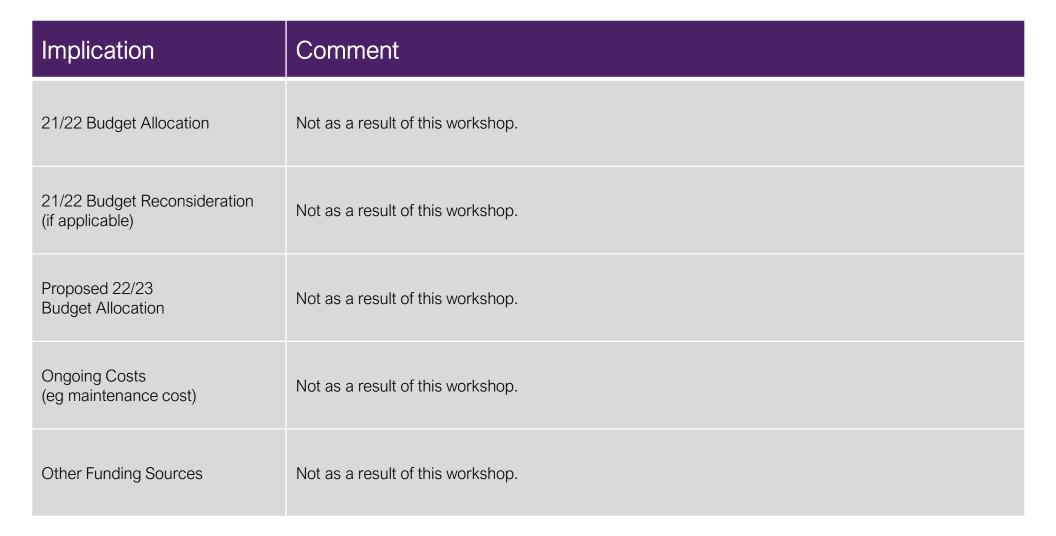
Council Member Online Engagement

What other information may be useful to support the review of "project opportunities" and to inform consideration of 'other projects for consideration"

Implications



Budget / Financial Implications



How we are planning for 2022 - 2023

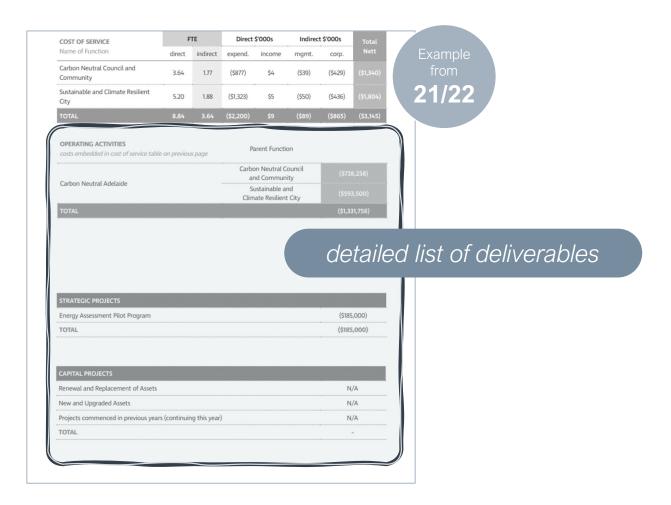
What's new

- Administration has been focussed on building the City of Adelaide Service Delivery Plan (SDP), which provides a four year view across our Services.
- The SDP will show for each service the priorities, community expectations, Business Activities, Strategic and Capital Projects, performance measures and annual costs.
- The four year SDP contains the information required to adopt the 2022 2023 Business Plan and Budget.
- This year we are providing Council with our draft Planning opportunities in advance of budget decisions, to be made in early 2022.
- The pre-engagement on planning opportunities alongside the provision of community insights gives Council Members greater visibility and transparency of information, to enable informed decisions on focus areas and funding allocations.
- Another new component being provided to Council Members is an expansion of our Business Activities list of deliverables, which will provider greater oversight across the cost of services and builds on previous years information, where only Operating Activities were outlined.

At this point in our planning process, our proposed Business Activities and Projects are **Draft.** Details for Strategic and Capital projects are still being finalised and as such for the purposes of giving this information to Council Members in advance, we consider the information collected to date as 'potential opportunities' for Council to consider in the New Year.

How we are planning for 2022 - 2023

What we are delivering



Before we seek Council Member input into the 2022 – 2023 budget, we will be sharing information on our **Draft planning**. This includes

- Expanded list of
 Business Activities,
 inclusive of Operating
 Activities
- Strategic and Capital Project opportunities

Collectively this information forms "what we are delivering" for each service in the BP&B.

How we are planning for 2022 - 2023

Recovery Principles

The principles seek to ensure an equitable approach to rating, a prudent approach to the utilisation of borrowings and proceeds from the sale of assets, and sustainable investment in our infrastructure and delivery of services.

- Our rates, fees and charges approach is fair and equitable
- Financial borrowings adjusted to stimulate growth
- Proceeds from selling underperforming assets will build a 'future fund'
- Asset renewals will be prioritised based on audit condition and risk
- Asset enhancements will be delivered through partnerships
- We will seek government funding for new infrastructure
- Our service delivery will reflect the needs of the community
- Investment is prioritised to support recovery

Council approved
Recovery principles in
June 2020 to guide
Council's future decision
making in light of COVID10 and to support
Council's long term
financial sustainability.

How we are planning for 2022 - 2023

Maintaining COVID-19 support

The 2021 – 2022 Business Plan and Budget focused on supporting our city and the people we serve to grow and recover from COVID-19. Highlights included:

- Delivering fair and equitable rates, fees and charges
- A balanced budget and building a surplus for future generations
- Stimulating growth in the City's economy through major investments
- A range of activations including 'Splash' and AEDA initiatives
- Outdoor Activation Grants and Event infrastructure funding
- Activating mainstreets, the City and Park Lands through curated events and experiences that promote vibrancy, visitation and neighbourhood connections.

In 2022 – 2023 the City of Adelaide will continue to play an important role in ensuring our City, our community and businesses can continue to grow and recover from the impacts of COVID-19, with a focus on bringing people back to the City, economic growth and community health and wellbeing.

Project opportunities

Prioritisation – Strategic Focus areas Committee workshop outcomes

More focus

2.05 Reduce and streamline Council policies, permits and fees to reduce the cost base of doing business in the City +9

2.09 Activate main streets and develop unique precincts to support a diverse range of businesses and communities +6

4.01 Increase street tree canopies and green infrastructure in city hot spots and public spaces **+6**

<u>5.06</u> Review Council services to balanceefficiencies with meeting community expectations +5

1.08, 1.11, 3.11, 4.08 and 5.05 +3

Less Focus

<u>4.04</u> Support our community to transition to a low carbon economy through education, incentives and appropriate infrastructure -5

1.05 Support health and housing for vulnerable people and young people -4 +1

<u>5.02</u> Demonstrate bold governance leadership in the Local Government Sector **-4**

1.04. 5.09 **-3** 1.07. 4.07 **-2** 1.02 **-2 +1**

At the Committee workshop held on the 16 November 2021, Council Members were asked to participate in an interactive exercise to indicate the Strategic Plan Key Actions they felt should have more focus and less focus on.

4.02 Implement improvements to city-wide waste and recycling services to support the transition to a circular economy +3 & -3

Project opportunities

Service overview of project opportunities

	Strategic					Capital				
	<\$100k	\$100k - \$500k	\$500k - \$1m	\$1m - \$4m	> \$4m	<\$100k	\$100k - \$500k	\$500k - \$1m	\$1m - \$4m	> \$4m
Arts, Culture and Events	2		1			1	6	1		
Community Development	1						1			
Community Safety	1								1	
Environmental Sustainability		1					2			
Library Services			1							
Park Lands and Open Space	1	1				1	3		1	1
Parking	2	1				3	1	1	1	
Planning, Building and Heritage	2					1				
Property Management and Development	1	2				1	1	1		1
Resource Recovery and Waste Management				1						
Social and Economic Planning	3	1								
Sports and Recreation						1	5		1	
Streets and Transportation	2					13	6			
Corporate Services (combined)	1	2		1						

The total number of projects identified in this table are indicative from the planning / draft stage of building

Project opportunities

Prioritisation - Framework

Strategic Alignment

Scale of prioritisation is:

- Identified as targeted strategic objective
- Identified as a strategic objective
- Strategic Plan Focus areas

Risk Exposure

Risk exposure is assessed in line with CoA Corporate Risk Rating Framework, based on impact and likelihood of the following categories:

- Financial
- Public safety / employee safety
- Environment
- Reputational / brand image / political
- Service Delivery

Engagement

Assessed in accordance with standard rating based on community expectation.

- Very High (Actively engaged community involvement through a formal community engagement process with very high expectation that this project will be delivered)
- Low (Community has no level of interest in involvement)

Potential Users

Estimated user demand considers the number of current or future users.

- High: Generally users benefiting is greater than twothirds of available audience or Citywide
- Medium: Generally users benefiting is greater than onethird of available audience or Local
- Low: Generally users benefiting is less than one-third of available audience or Limited Users.

Project opportunities

Prioritisation - Framework

Location

Significant: Generally central in terms of social/economic network or prominent location with car parking, public transport and trail linkages

Moderate: Generally moderate significance in terms of social/economic network or semi-prominent location with car parking

Limited: Generally limited significance in terms of social/economic network or location of limited prominence with limited car parking

Summary

Prioritisation Criteria	Max Points
Alignment with Strategic Outcomes	10.5
Risk Exposure	9
Stakeholder / Community Expectations	3
Volume/ Number of Potential Users	3
Locational Importance	3
Total maximum points a project could receive	25.5

KEY QUESTION

Is there anything other areas that should be included in the prioritisation framework for assessing projects?

Project opportunities

Online Portal

An online portal is being developed to increase visibility over the deliverables drafted in the 4 year Service Delivery Plan and the project opportunities identified for 2022 – 2023.

This portal will be contained within the already existing Council Member SharePoint page.

Information provided to Council Members will include:

- Capital Works 'one pagers' on each project opportunity that has been drafted
- Strategic Projects proposals aligned to services and the Strategic Plan
- Business Activities an expanded list of deliverables, contained within the cost of each service and aligned to functions. The previously named 'Operating Activities' will be embedded in this section
- Service Insights representing the insights from our community from recent surveys and engagements
- Service outcome statements describe what the service aims to achieve
- A static map indicating some of the opportunities drafted
- Other supporting information (ie adopted Strategic Plan, LTFP)

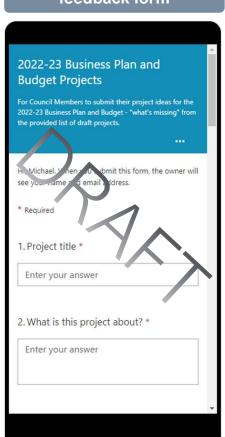
Key points:

- Accessed via the current Council
 Member SharePoint page (internal only)
- Document library of Project Opportunities and Business activities
- Access to an online form to submit feedback

Next Steps

Council Member online engagement

feedback form



Council Members will have an opportunity to submit feedback the proposed business activities and projects.

Council Members will be asked some high level questions about what feedback they have on the proposed list of business activities and projects and an opportunity to propose additional projects.

The online portal will open the week commencing 13 December 2021 until mid January 2022.

KEY QUESTION

Council Member feedback on what further information may be useful to support the review of Project Opportunities and to submit feedback.

Next Steps

Timeframes

